

Alameda County Behavioral Health Services & Forensic System Redesign Plan Update

**Alameda County Board of Supervisors' (BOS) Presentation
Health Committee – Monday, May 10, 2021**

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A Systems Approach & Plan to Reduce Forensic Involvement with Behavioral Health Clients – Update 1

PURPOSE:

- 1) To provide an overall Planning Update
- 2) To provide a Programming & Hiring Update
- 3) To summarize Departmental Next Steps



Departmental Considerations:

- BOS support for Interim Planning Efforts & Objectives.
- BOS support for ACBH to request the completion of a “Feasibility Study” for the Glen Dyer location.
- BOS support for Medium-Term Goals & Long-Term Goals; and support for additional discussion surrounding funding strategies & leverage opportunities.



Context

- On **May 12, 2020**, Alameda County Board of Supervisors (BOS) authorized additional staffing and related costs at the Santa Rita Jail for the Sheriff's Office and Health Care Services Agency/Behavioral Health (BOS Agenda, Item 72).
- Alameda County Behavioral Health (ACBH) was directed to develop a plan **to reduce the number of incarcerated individuals** with behavioral health conditions within the jail.
- As a result of this action, ACBH recalibrated it's 2019 Forensic System Redesign & Stakeholder work to include **a comprehensive plan to respond to this direction from our County BOS.**
- On **October 27, 2020**, Alameda County BOS expressed general support for Forensic Plan; authorized ACBH to implement the *Short-Term Goals* and directed ACBH to provide a more detailed summary of the Medium-Term Goals (and Planning update) at a future BOS meeting.



ACBH Forensic Planning Update

Estimated Cost Summary – By Intercept

<u>Intercept -2</u> Prevention	<u>Intercept -1</u> Early Intervention	<u>Intercept 0</u> Hospital, Crisis Respite, Peer & Community Services	<u>Intercept 1</u> Law Enforcement & Emergency Services	<u>Intercept 2</u> Initial Detention & Initial Court Hearings	<u>Intercept 3</u> Jails & Courts	<u>Intercept 4</u> Reentry	<u>Intercept 5</u> Community Corrections & Community Supports
\$3.045M	\$4.882M	\$27.3M	\$555K	\$141K	\$524K	\$4.68M	\$9.5M

Total Estimated Costs \$50,627,000



ACBH Forensic Planning Update: *Estimated Cost Summary*

ESTIMATED DURATION	COST -
<p><u>Short-Term</u> (<6 Months) 5 Recommendations</p>	<p>\$150,000</p>
<p><u>Medium-Term</u> (6-12 Months) 9 Recommendations</p>	<p>\$8,565,000</p>
<p><u>Long-Term</u> (12+ Months) 12 Recommendations</p>	<p>\$41,912,000</p>
<p>TOTAL ESTIMATED COSTS →</p>	<p>\$50,627,000</p>



Context: *Community Stakeholders*

- **Peers & Family Members; Peer & Family Organizations;**
- **Faith-Based Institutions, Coalitions & Advocacy Groups;**
- **Justice Involved Mental Health (JIMH) Taskforce;**
- **Community Based Organizations (CBOs);**
- **Alameda County Mental Health Advisory Board (MHAB);**
- **Federally Qualified Health Centers (FQHCs);**
- **Mental Health Services Act (MHSA) Community Program Planning (CPP); and**
- **Courts, Public Defender, District Attorney, Probation, & Law Enforcement**



Guiding Principles: *To reduce the number of Incarcerated Individuals with Serious Mental Illness, a Plan Must...*

Address All Phases of the System (All Intercepts) –

- Prevention
- Diversion
- In-Custody Services and Efficient Release
- Reentry Services

Work Across Multiple Planning and Implementation Timelines –

- Short-Term (*< 6 Months*)
- Medium-Term (*6-12 Months*)
- Long-Term (*12+ Months*)



ACBH Forensic Planning Update: *Accomplishment Highlights*

- Incompetent to Stand Trial Program (IST; Napa State Hospital Pilot)
- MHSA INNOVATIONS Fund Planning & Financial Leveraging
- Mental Health Services for Collaborative Courts
- 5150/5585 Pilot
- Forensic, Diversion, & Reentry Services System of Care



ACBH Forensic Planning Update: *Hiring Status*

- Hiring Plan over (3) Years:
 - FY20-21 (Year 1); 27.0 FTE
 - FY21-22 (Year 2); 42.0 FTE
 - FY22-23 (Year 3); 38.0 FTE
- 26 New Positions Hired since January 1, 2020
- 10/26 New Positions – Hired c/o 107 New SRJ Positions
- **SYSTEM**: Forensic, Diversion & Re-Entry System Director Hired April 4, 2021



ACBH Forensic Planning Update – Short-Term Goals (5)

\$150K

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p>Direct In-Home Outreach Team (IHOT) & Assisted Outpatient Treatment (AOT) Referrals by Law Enforcement Departments (\$0 Cost; Int 1) – Completed</p> <p>Regional Approach to South & East County Services (\$0 Cost; Int -2) – Completed “South County” = Union City, Fremont, and Newark “East County” = Pleasanton, Dublin, and Livermore CURRENT DISCUSSIONS: Axis Community Health (Pleasanton, East County) & Washington Hospital (Fremont, South County)</p> <p>Re-Tool Crisis Intervention Training (CIT) (\$100K; Int -1) – In progress</p>	<p><i>See Medium and Long-Term Goals</i></p>	<p>High fidelity Assertive Community Treatment (ACT) & Forensic Assertive Community Treatment (FACT) Teams (\$50K Cost; Int 4) – Assessment Completed (Forensic – focused training pending & additional consult in progress)</p>
Cross-System		
<p>Create Director of Forensic, Diversion, & Re-Entry Services Position (\$0 Cost; Int -2) – Completed (Provisional appointment completed; Permanent recruitment pending Summer/Fall 2021)</p>		



ACBH Forensic Planning Update – Medium-Term Goals (9)

\$8.56M

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p>Expand 5150 & 5585 capacity to place/release countywide (\$0; Int -1) – Completed & In progress (Countywide; Pilot Providers Selected: Seneca, La Clinica, Asia Health Services, Pathways to Wellness, & Roots Community Health Center)</p> <p>Expand Satellite Urgent Care Clinic Hours & Services (\$2M; Int 0) – Planning (Countywide)</p> <p>Overnight Mobile Crisis Services & Crisis Calls (\$2.2M; Int 0) – Planning (Countywide)</p> <p>Overnight Crisis Support Services Program Model Planning – (\$2.2M; Int 0) (Countywide)</p>	<p>Pre-Trial Diversion: Increase Funding to Collaborative Courts/ Mental Health Courts (\$141K; Int 2) – Completed & In progress Pending Board Approval for CBO Funding augmentation to Collaborative Courts, Oakland. (UPDATE +\$13K = \$154K)</p> <p>Expand Forensic Linkage Program at Santa Rita (\$524K; Int 3) – Program Model Planning (Dublin, Countywide)</p>	<p>Develop TAY Full-Service Partnership (50 Client FSP) (\$1.5M; Int 4) – Currently program planning (Countywide)</p>
Cross-System		
<p>Design Forensic, Diversion, & Re-Entry Services System of Care (\$0) – Complete</p> <p>Initiate Feasibility Study to explore Capital Expansion for Acute Inpatient Treatment (General & Forensic) (\$TBD) – Completed & In progress (Consultation report completed. BOS support required for GSA Feasibility Study requested; Oakland, Countywide.)</p>		



ACBH Forensic Planning Update – Long-Term Goals (12)

\$41.9M

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p>Expand Crisis Services (\$7.155M)</p> <p>Expand 24/hour Crisis Services Call Center (\$682K)</p> <p>Develop (2) Substance Use Mobile Outreach Teams (\$1.2M)</p>	<p>Develop (2) Multi-disciplinary Re-Entry Teams (MRTs) (\$1.08M)</p> <p>Competency Restoration & Diversion (\$9.5M)</p>	<p>Co-locate TAY behavioral health services & Develop Forensic TAY Programming targeting African American Youth (\$2.245M)</p> <p>Significantly increase the capacity of residential treatment beds-countywide (\$16.5M)</p> <p>Six (6) Bed Forensic Peer Respite (from Santa Rita Jail, on Probation, or at-risk) (\$1M)</p> <p>Re-design & Create New Outpatient Service Team(s) Model (\$1.5 M)</p>
Cross-System		
<p>Prioritize the care of “high utilizers” of county behavioral health and forensic services to ensure that they are connected to appropriate treatment and facilities (\$0 Cost)</p> <p>Expand Short Term & Permanent Housing; Board & Care Facility Options (\$2.2M)</p> <p>Adult Residential Co-Occurring Forensic Treatment facility with direct linkage from Santa Rita (\$1.05M)</p>		



ACBH Forensic Planning: *Ongoing Strategies & Assumptions*

- Health Equity Lens
- Quality Improvement Strategies & Data Driven Metrics with Concrete system goals
- Sequential Intercept Map (SIM) Framework for all Forensic Services
- Clearly Identify Target Populations
- Case Management & Interagency Coordination
- Universal Assessment & Risk Needs Responsivity (*RNR; at intersection of mental health, criminogenic risk, and substance use*)
- Structured Decision-Making Tool for RNR Implementation



ACBH Forensic Planning: *Next Steps*

- Ongoing System Redesign & Implementation** *(Program Planning; Leverage Opportunities; Program Prioritization & System Review)*
- Departmental Implementation Planning & Consultation** *(3, 5, 10 Year Workplan)*
- Forensic Services System Redesign:**
 - Intradepartmental Forensic Services Redesign Taskforce
 - JIMH Taskforce – Stage 2 (Interagency Planning thru June 30, 2021)
 - Alameda County Mental Health Advisory Board (Ongoing Regulatory Oversight)
- Ongoing Stakeholder Engagement (Community & County)**
- Ongoing BOS & MHAB Progress Updates**



Thank you

